

Si prega di considerare la seguente versione in inglese come riferimento completo

Stellantis registra ricavi netti, utile netto e un flusso di cassa industriale netto da record nell'esercizio 2023

- Ricavi netti pari a 189,5 miliardi di euro, in crescita del 6% rispetto al 2022, con un aumento del 7% dei volumi di consegne consolidati
- Utile netto in crescita dell'11% a 18,6 miliardi di euro. Risultato operativo rettificato⁽¹⁾ in aumento dell'1% a 24,3 miliardi di euro, con un margine sui ricavi del 12,8%
- Flusso di cassa industriale netto⁽²⁾ di 12,9 miliardi di euro, in crescita del 19% rispetto al 2022
- Situazione patrimoniale solida, con una liquidità industriale disponibile di 61,1 miliardi di euro
- Vendite di LEV in aumento del 27% nel 2023. Al primo posto per i PHEV e al secondo posto per i LEV negli Stati Uniti⁽³⁾; aumento del 21% delle vendite globali di BEV nel 2023
- Corrisposti 6,6 miliardi di euro agli azionisti nel 2023 sotto forma di dividendi e riacquisti di azioni, con un aumento del 53% rispetto ai 4,3 miliardi di euro del 2022
- Dividendo proposto di 1,55 euro per azione ordinaria, circa il 16% in più rispetto all'anno precedente, in attesa dell'approvazione degli azionisti
- Annunciato un programma di acquisto di azioni proprie sul mercato per il 2024 per un importo di 3,0 miliardi di euro

"Abbiamo da poco superato il traguardo dei tre anni dalla nascita di Stellantis e desidero ringraziare calorosamente tutti i team che, operando con elevati standard di eccellenza, stanno contribuendo in maniera determinante al nostro percorso di crescita, nonostante le avversità del momento. I risultati record annunciati oggi sono la prova che siamo diventati un nuovo leader globale nel settore e che continueremo a essere solidi anche in previsione di un turbolento 2024. Grazie alla flessibilità delle nostre tecnologie e alla roadmap stabilita in termini di prodotto siamo pronti ad affrontare i vari scenari che potrebbero presentarsi, continuando a realizzare gli obiettivi del piano strategico Dare Forward 2030."

Carlos Tavares, CEO



Citroën ë-C3

I dati riportati non sono stati sottoposti a revisione contabile. Fare riferimento alla sezione "Safe Harbor Statement" inclusa altrove nel presente documento.



AMSTERDAM, 15 febbraio 2024 - Stellantis N.V. ha comunicato oggi i risultati record dell'esercizio 2023. I ricavi netti sono cresciuti del 6% su base annua, raggiungendo 189,5 miliardi di euro. L'utile netto è aumentato dell'11% a 18,6 miliardi di euro. Il flusso di cassa industriale netto è aumentato del 19% su base annua, raggiungendo 12,9 miliardi di euro. Le vendite globali di BEV sono aumentate del 21% e quelle dei LEV del 27%. Negli Stati Uniti⁽³⁾ i PHEV si posizionano al primo posto e i LEV al secondo. I risultati sono in linea con gli obiettivi del piano strategico Dare Forward 2030 e sono sostenuti dalle seguenti azioni concrete:

ETICA: Stellantis continua il percorso per azzerare le proprie emissioni nette di carbonio entro il 2038⁽⁴⁾. Stellantis ha ridotto le emissioni assolute tCO₂ negli ambiti 1 e 2 del 20% nel 2023 rispetto allo scenario di riferimento del 2021. Il costante orientamento al cliente ha consentito una riduzione di oltre il 40% dei tassi di difettosità dei veicoli nei primi tre mesi dalla consegna al cliente finale rispetto al 2021. Adottando un modello di consumo circolare, l'Azienda ha inaugurato il primo Circular Economy Hub in Italia, creando un centro di eccellenza finalizzato all'industrializzazione del recupero e del riuso sostenibile dei materiali. Tale business ha visto una crescita delle vendite del 18% su base annua. L'Azienda ha lanciato un piano di acquisto di azioni per i dipendenti - Shares to Win - in Italia e in Francia e lo estenderà ad altri Paesi nel corso del 2024. Inoltre, sono stati firmati più di 600 contratti collettivi che interessano circa il 90% dei dipendenti in tutto il mondo. Gli Stellantis Student Awards hanno premiato più di 600 familiari di dipendenti per la dedizione mostrata all'apprendimento continuo e all'istruzione e la Fondazione Stellantis ha collaborato con il CERN per inaugurare il Science Gateway di Ginevra, il nuovo centro di divulgazione scientifica.

TECNOLOGIA: Per sostenere la crescita complessiva del mercato e la spinta all'elettrificazione in Nord America, nel 2024 saranno lanciati altri 18 BEV, per un totale di 48 modelli disponibili entro la fine del 2024. Il prezzo della nuova Citroën ë-C3 parte da 23.300 € ed è l'EV del segmento B prodotto in Europa con il prezzo più competitivo. Inoltre, Jeep® Avenger, premiata come *European Car of the Year 2023*, continua a ottenere i massimi riconoscimenti. Con la Peugeot E-3008 Stellantis ha lanciato la prima delle quattro nuove piattaforme incentrate sui BEV, la piattaforma STLA Medium, caratterizzata dalla migliore autonomia della categoria, fino a 700 chilometri (435 miglia). La seconda piattaforma, STLA Large, il cui lancio è previsto nel 2024, avrà un'autonomia di 800 chilometri (500 miglia) e sarà equipaggiata per superare le aspettative dei clienti. STLA Large è una piattaforma altamente flessibile. Nata per i BEV e in grado di adottare diversi sistemi di propulsione, inclusi quelli ibridi e a combustione interna, servirà come base per i prossimi veicoli globali dei segmenti D ed E. Stellantis si è assicurata l'approvvigionamento di materie prime fino al 2027 e ha sottoscritto un accordo con CATL per la fornitura di celle e moduli per batterie LFP, ampliando ulteriormente il proprio portfolio di chimiche per batterie. Inoltre, Stellantis e Ample hanno avviato una partnership relativa alle tecnologie di scambio dei moduli batterie per fornire batterie EV completamente cariche in meno di cinque minuti. Stellantis si è unita a Symbio e agli altri azionisti per inaugurare SymphonHy, la prima gigafactory in Francia e il più grande sito integrato d'Europa per la produzione di celle a combustibile a idrogeno. Inoltre, l'Azienda sta adottando su più fronti una strategia dedicata ai semiconduttori per garantire la sicurezza degli approvvigionamenti e favorire l'innovazione. A partire dal 2026 SiliconAuto, la joint venture al 50% con Foxconn, produrrà chip su misura per le piattaforme di veicoli dell'industria automotive di ultima generazione. Nel 2023, Stellantis Ventures ha investito in sei nuove startup e ha firmato 49 contratti commerciali con nuove aziende emergenti.

VALORE: La flessibilità, la capacità di agire, la resilienza e l'agilità continuano a essere elementi fondamentali dell'approccio di Stellantis e, grazie ai numerosi annunci di nuovi modelli e tecnologie, l'Azienda è pronta a gestire con profitto la domanda dei clienti, le fluttuazioni del mercato e i cambiamenti politici. Stellantis ha registrato una crescita continua al di fuori dell'area Enlarged Europe e del Nord America grazie al "Terzo Motore"⁽⁵⁾ che ha registrato un aumento di ricavi netti del 13%. In Cina, Stellantis ha investito 1,4 miliardi di euro in Leapmotor, un'azienda leader dei veicoli a nuova energia (NEV), detenendo ora circa il 21% del capitale. In questo modo Stellantis si assicura un ruolo di primo piano che le consentirà di sostenere una promettente crescita in Cina e le opportunità di espansione globale attraverso la nuova joint venture Leapmotor International, gestita da Stellantis stessa. Con questa operazione, Stellantis colma una lacuna nel suo modello di business e trae vantaggio dalla competitività di Leapmotor sia in Cina sia all'estero. I veicoli commerciali Stellantis Pro One hanno raggiunto la leadership di mercato nell'UE30 e in Sud America, affermandosi come leader indiscussi nelle vendite di BEV nell'UE30 con una quota di mercato del 38,8%. L'Azienda punta a raggiungere la leadership globale entro il 2027 con una gamma completamente rinnovata e ampliata, che include varianti a combustione interna, elettriche a batteria, a idrogeno con celle a combustibile a idrogeno e ad autonomia estesa. La divisione DaaS (Data-as-a-Service), Mobilisights, ha creato soluzioni innovative e si è assicurata accordi strategici grazie a pacchetti di dati personalizzati e all'offerta di dati in *streaming*.

GUIDANCE E PROSPETTIVE: Sulla base dello slancio acquisito nel 2023, il management ha rilevato che una serie di fattori potrebbe creare un contesto favorevole per i ricavi nel 2024. Tra questi, evidenzia la riduzione dei vincoli nelle forniture e logistici, la stabilizzazione e la potenziale riduzione dei tassi di interesse e i vantaggi offerti dall'espansione dell'offerta di prodotti prevista dall'Azienda. L'Azienda ribadisce l'impegno minimo di ottenere un margine di utile operativo rettificato (AOI) a due cifre nel 2024, nonché un flusso di cassa industriale netto positivo nonostante le incertezze macroeconomiche.

In attesa dell'approvazione degli azionisti, Stellantis propone di pagare un dividendo di 1,55 euro per azione ordinaria, con un aumento di circa il 16% rispetto all'anno precedente, e il seguente calendario per NYSE, Euronext Milan ed Euronext Paris: (i) data di stacco 22 aprile 2024, (ii) data di registrazione 23 aprile 2024 e (iii) data di pagamento 3 maggio 2024. Inoltre, nel 2024 Stellantis implementerà un programma di riacquisto di azioni proprie sul mercato pari a 3,0 miliardi di euro, che include 0,5 miliardi di euro per le azioni da destinare ai piani di remunerazione basati su azioni e all'acquisto di azioni da parte dei dipendenti.



Il 15 febbraio 2024, alle 14:00 CET / 8:00 EST, si terranno un webcast live e una conference call in cui saranno presentati i risultati di Stellantis per l'anno 2023. Il webcast e il replay saranno disponibili nella sezione Investors del sito web di Stellantis all'indirizzo www.stellantis.com. Il materiale della presentazione sarà pubblicato nella sezione Investors del sito web di Stellantis (www.stellantis.com) intorno alle 7:30 CET / 1:30 EST del 15 febbraio 2024.

PROSSIMI EVENTI: Assemblea generale degli azionisti - 16 aprile 2024; Consegne e Ricavi del 1° trimestre - 30 aprile 2024; Investor Day 2024 - 13 giugno 2024

Stellantis

Stellantis N.V. (NYSE: STLA / Euronext Milan: STLAM / Euronext Paris: STLAP) è uno dei principali costruttori di veicoli al mondo e ha l'obiettivo di proteggere la libertà di movimento attraverso mezzi sicuri, puliti ed economicamente accessibili. Celebre per i suoi brand iconici e innovativi - Abarth, Alfa Romeo, Chrysler, Citroën, Dodge, DS Automobiles, Fiat, Jeep®, Lancia, Maserati, Opel, Peugeot, Ram, Vauxhall, Free2move e Leasys - Stellantis sta attuando Dare Forward 2030, un ambizioso piano strategico che le permetterà di trasformarsi, entro il 2038, in un'azienda tecnologica di mobilità a zero emissioni nette di carbonio, con una percentuale di compensazione a una cifra delle emissioni restanti, creando al contempo valore aggiunto per tutti gli stakeholder. Per maggiori informazioni, visitare www.stellantis.com. Contatti: communications@stellantis.com oppure investor.relations@stellantis.com



Stellantis Delivers Record Net Revenues, Net Profit, Industrial Free Cash Flows for Full Year 2023

- Net revenues of €189.5 billion, up 6% compared to 2022, with consolidated shipment volumes increasing 7%
- Net profit grew 11% to €18.6 billion. Adjusted operating income⁽¹⁾ rose 1% to €24.3 billion, with AOI margin of 12.8%
- Industrial free cash flows⁽²⁾ of €12.9 billion, an increase of 19% compared to 2022
- Strong balance sheet, with Industrial available liquidity at €61.1 billion
- LEV sales up 27% in 2023, with PHEVs at #1 in U.S. and #2 for LEVs in U.S.⁽³⁾; 21% increase in global BEV sales in 2023
- Returned €6.6 billion in cash to shareholders in 2023 through dividends and share buybacks, an increase of 53% compared to €4.3 billion in 2022
- Dividend proposed of €1.55 per common share, increase of approximately 16% compared to prior year, pending shareholder approval
- Announcing 2024 open market share buyback program of €3.0 billion

“As we just passed the three-year mark since Stellantis' inception, I warmly thank our teams who are executing at the highest levels and contributing greatly to our growth story, even in the strongest of headwinds. Today's record financial results are proof that we have become a new global leader in our industry and will remain rock solid as we look to a turbulent 2024. Thanks to our flexible technology and product roadmap, we are prepared to address the various scenarios that could arise and to continue delivering on our Dare Forward 2030 targets.”

Carlos Tavares, CEO



Citroën ë-C3

(€ million)		2023	2022	Change	FY 2024 GUIDANCE
I F R S	Net revenues	189,544	179,592	+6%	Revenue backdrop: Supportive AOI Margin ⁽¹⁾ : Double digit minimum commitment Industrial Free Cash Flows ⁽²⁾ : Positive
	Net profit	18,625	16,779	+11%	
	Cash flows from operating activities	22,485	19,959	+13%	
N O N - G A P	Adjusted operating income ⁽¹⁾	24,343	24,017	+1%	
	Adjusted operating income margin ⁽¹⁾	12.8%	13.4%	(60) bps	
	Industrial free cash flows ⁽²⁾	12,858	10,819	+19%	

All reported data is unaudited. Reference should be made to the section “Safe Harbor Statement” included elsewhere within this document.



AMSTERDAM, February 15, 2024 - Stellantis N.V. today reported record full year 2023 results. Net revenues grew 6% y-o-y to €189.5 billion, Net profit rose 11% to €18.6 billion, and Industrial free cash flows increased 19% y-o-y to €12.9 billion. Global BEV sales are up 21% y-o-y and LEV sales up are 27% y-o-y, with PHEVs in the U.S. at #1⁽³⁾ and #2 for LEVs in the U.S.⁽³⁾ Results are in line with Dare Forward 2030 objectives and are supported by the following concrete actions:

CARE: Stellantis remains on track to achieve its carbon net zero emission target by 2038⁽⁴⁾. Stellantis reduced its scope 1 and 2 absolute emissions tCO₂ by 20% in 2023 vs Baseline 2021. A constant focus on the customer led to a reduction of vehicle defect rates three months after customer delivery by more than 40%, as compared to 2021. Embracing a circular consumption model, the Company opened its first Circular Economy Hub in Italy, creating a center of excellence aimed at industrializing the recovery and sustainable reuse of materials, and the business realized 18% year-over-year sales growth. The Company launched an employee share purchase plan – Shares to Win – in Italy and France and will extend it to other countries during 2024. As well, more than 600 collective agreements were signed covering approximately 90% of employee across the world. The Stellantis Student Awards celebrated more than 600 family members of employees for dedication to continuous learning and education, and the Stellantis Foundation partnered with CERN to inaugurate the Science Gateway in Geneva, its new outreach center for science education.

TECH: To support overall market growth and the electrification push in North America, 18 additional BEVs will be launched in 2024, reaching a total of 48 models by end of 2024. The all-new Citroën ë-C3 starts at €23,300 and is the most competitively priced B-segment EV produced in Europe and the Jeep® Avenger, which was awarded European Car of the Year 2023, continues to earn top honors. Stellantis launched the first of four all-new BEV-centric platforms, STLA Medium, on the Peugeot E-3008 with best-in-class range of up to 700 kilometers (435 miles). The second platform, STLA Large, is launching in 2024 with 800 kilometers (500 miles) range and fitted to exceed customer expectations. STLA Large is a highly flexible, BEV-native platform that will serve as the foundation for upcoming global vehicles in the D and E segments, and able to take multiple propulsion systems, including hybrid and internal combustion. Stellantis secured raw materials sourcing through 2027, and signed an agreement with CATL for the supply of LFP battery cells and modules, further expanding its battery chemistries portfolio. Stellantis and Ample established a partnership in battery swapping technology to deliver fully charged EV batteries in less than five minutes. Stellantis joined Symbio and the other shareholders in inaugurating SymphonHy, the first gigafactory in France and Europe's largest integrated site producing hydrogen fuel cells. Stellantis is implementing a multifaceted semiconductor strategy to ensure supply security and drive innovation. SiliconAuto, the 50/50 joint venture with Foxconn, will tailor chips aimed at a new generation of automotive industry vehicle platforms starting in 2026. In 2023, Stellantis Ventures invested in six new startups, and Stellantis signed 49 commercial contracts with new startups.

VALUE: Flexibility, execution, resilience and agility remain core tenants of the Stellantis mentality and with its several tech and new model announcements the Company is poised to profitably navigate customer demand, market fluctuations and political shifts. Stellantis delivered continued growth outside Enlarged Europe and North America with the "third engine"⁽⁵⁾ delivering a 13% increase in Net revenues. In China, Stellantis invested €1.4 billion in Leapmotor, a pure play NEV OEM, and now holds approximately 21% equity, giving Stellantis a leading role in supporting their promising growth in China as well as global expansion opportunities through the new Leapmotor International joint venture managed by Stellantis. With it, Stellantis is addressing a white space in its business model and can now benefit from Leapmotor's competitiveness both in China and abroad. The Stellantis Pro One commercial vehicles achieved market share leadership in EU30 and South America and is the undisputed leader in EU30 BEV sales with 38.8% BEV market share. The business is targeting to achieve global leadership by 2027 with its completely updated and expanded line-up including internal combustion, battery electric, fuel cell hydrogen and range extended variants. The Data-as-a-Service arm, Mobilisights, created innovative solutions and secured strategic agreements through its custom data packages and data streaming offer.

GUIDANCE AND OUTLOOK: Building on 2023 momentum, management notes a number of factors could create a supportive revenue backdrop in 2024, including reduced supply and logistical constraints, stabilizing and potentially reduced interest rates, and the benefits of the Company's expected expansion of its product offering. The Company is reiterating a minimum commitment of double-digit adjusted operating income (AOI) margin in 2024, as well as positive industrial free cash flow, despite macroeconomic uncertainties.

Pending shareholder approval, Stellantis proposes to pay a dividend of €1.55 per common share, an increase of approximately 16% compared to the prior year, and an expected calendar for NYSE, Euronext Milan and Euronext Paris to be as follows: (i) ex-date April 22, 2024, (ii) record date April 23, 2024, and (iii) payment date May 3, 2024. Stellantis will also execute a 2024 open-market share buyback program of €3.0 billion, which includes €0.5 billion of shares repurchased to service share-based compensation and employee share purchase, in 2024.

On February 15, 2024 at 2:00 p.m. CET / 8:00 a.m. EST, a live webcast and conference call will be held to present Stellantis' Full Year 2023 Results. The webcast and recorded replay will be accessible under the Investors section of the Stellantis corporate website at www.stellantis.com. The presentation material is expected to be posted under the Investors section of the Stellantis corporate website at approximately 7:30 a.m. CET / 1:30 a.m. EST on February 15, 2024.

UPCOMING EVENTS: Annual General Meeting - April 16, 2024; Q1 Shipments & Revenues - April 30, 2024; Investor Day 2024 - June 13, 2024

About Stellantis

Stellantis N.V. (NYSE: STLA/ Euronext Milan: STLAM/ Euronext Paris: STLAP) is one of the world's leading automakers aiming to provide clean, safe and affordable freedom of mobility to all. It's best known for its unique portfolio of iconic and innovative brands including Abarth, Alfa Romeo, Chrysler, Citroën, Dodge, DS Automobiles, Fiat, Jeep®, Lancia, Maserati, Opel, Peugeot, Ram, Vauxhall, Free2move and Leasys. Stellantis is executing its Dare Forward 2030, a bold strategic plan that paves the way to achieve the ambitious target of becoming a carbon net zero mobility tech company by 2038, with single-digit percentage compensation of the remaining emissions, while creating added value for all stakeholders. For more information, visit www.stellantis.com. Contacts: communications@stellantis.com or investor.relations@stellantis.com



FULL YEAR 2023 SEGMENT PERFORMANCE*

NORTH AMERICA

€ million, except as otherwise stated	2023	2022	Change
Shipments (000s)	1,903	1,861	+42
Net revenues	86,500	85,475	+1,025
AOI	13,298	13,987	(689)
AOI margin	15.4%	16.4%	(100) bps

- **Shipments** up 2%, mainly due to higher volumes of Jeep Grand Cherokee, Dodge Hornet and Charger, and Ram ProMaster
- **Net revenues** up 1%, primarily due to higher volumes and strong net pricing, largely offset by unfavorable FX translation and mix effects
- **Adjusted operating income** down 5%, primarily due to unfavorable mix, FX and production disruptions and costs related to labor agreements, partially offset by higher net pricing and volumes

MIDDLE EAST & AFRICA

€ million, except as otherwise stated	2023	2022	Change
Combined shipments ⁽⁶⁾ (000s)	616	426	+190
Consolidated shipments ⁽⁶⁾ (000s)	443	283	+160
Net revenues	10,560	6,453	+4,107
AOI	2,503	1,188	+1,315
AOI margin	23.7%	18.4%	+530 bps

- **Consolidated shipments** up 57%, led by higher volumes of Fiat Doblo Cargo, Fiat Tipo, Citroën C4 X, Peugeot 408 and Fiat Ducato
- **Net revenues** up 64%, primarily due to volume growth, strong net pricing, including pricing actions to offset Turkish lira devaluation, and improved mix, partially offset by negative FX translation effects, mainly from Turkish lira
- **Adjusted operating income** up 111%, mainly due to higher net pricing, volume & mix, partially offset by negative FX transaction and translation effects primarily related to the Turkish lira

CHINA AND INDIA & ASIA PACIFIC

€ million, except as otherwise stated	2023	2022	Change
Combined shipments ⁽⁶⁾ (000s)	154	205	(51)
Consolidated shipments ⁽⁶⁾ (000s)	102	127	(25)
Net revenues	3,528	4,505	(977)
AOI	502	641	(139)
AOI margin	14.2%	14.2%	— bps

- Maintained AOI margin despite lower volumes and FX headwinds through disciplined pricing, favorable mix of higher Ram shipments in IAP, higher Jeep Grand Cherokee shipments in both China and IAP, and cost efficiencies in SG&A and R&D

ENLARGED EUROPE

€ million, except as otherwise stated	2023	2022	Change
Shipments (000s)	2,814	2,626	+188
Net revenues	66,598	63,311	+3,287
AOI	6,519	6,218	+301
AOI margin	9.8%	9.8%	— bps

- **Shipments** up 7%, driven by Fiat Ducato, all-new Jeep Avenger, Opel Astra, Peugeot 2008 and Alfa Romeo Tonale
- **Net revenues** up 5%, mainly due to increased volume, positive net pricing and favorable mix, partially offset by higher volume with buyback commitments and FX translation impacts
- **Adjusted operating income** up 5%, primarily due to higher net pricing, offset by increased logistic and purchasing costs, as well as higher warranty and R&D costs

SOUTH AMERICA

€ million, except as otherwise stated	2023	2022	Change
Shipments (000s)	879	859	+20
Net revenues	16,058	15,620	+438
AOI	2,369	2,048	+321
AOI margin	14.8%	13.1%	+170 bps

- **Shipments** up 2%, led by higher volumes of Fiat Fastback, Citroën C3, Fiat Cronos, Ram Rampage, and Peugeot 208
- **Net revenues** up 3%, due to volume growth and positive net pricing, partially offset by negative FX translation impacts from Argentine Peso, as well as mix
- **Adjusted operating income** up 16%, primarily due to increased vehicle net pricing and volume, more than offsetting negative mix and FX impacts. This excludes the impact of €302 million related to the devaluation of the Argentine Peso resulting from the new government's economic policies

MASERATI

€ million, except as otherwise stated	2023	2022	Change
Shipments (000s)	26.6	25.9	+0.7
Net revenues	2,335	2,320	+15
AOI	141	201	(60)
AOI margin	6.0%	8.7%	(270) bps

- Top-line growth on improved volumes, led by Grecale and GranTurismo; lower AOI mainly due to increased amortization of R&D costs from recent launches, higher industrial costs and unfavorable country mix, partially offset by positive nameplate mix and favorable net pricing

(*) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January 1, 2023. Comparatives for 2022 have been adjusted accordingly. Refer to page 13 and 14 for additional information

H2 2023 SEGMENT PERFORMANCE

(€ million)		H2 2023	H2 2022*	Change
I F R S	Net revenues	91,176	91,593	—%
	Net profit	7,707	8,819	(13)%
	Cash flows from operating activities	9,092	10,116	(10)%
N O N - G A A P	Adjusted operating income ⁽¹⁾	10,217	11,290	(10)%
	Adjusted operating income margin ⁽¹⁾	11.2%	12.3%	(110) bps
	Industrial free cash flows ⁽²⁾	4,203	5,500	(24)%

NORTH AMERICA

€ million, except as otherwise stated	H2 2023	H2 2022	Change
Shipments (000s)	880	902	(22)
Net revenues	40,584	43,032	(2,448)
AOI	5,271	6,304	(1,033)
AOI margin	13.0%	14.6%	(160) bps

ENLARGED EUROPE

€ million, except as otherwise stated	H2 2023	H2 2022	Change
Shipments (000s)	1,336	1,264	+72
Net revenues	31,737	31,992	(255)
AOI	2,794	2,988	(194)
AOI margin	8.8%	9.3%	(50) bps

MIDDLE EAST & AFRICA

€ million, except as otherwise stated	H2 2023	H2 2022	Change
Combined shipments ⁽⁶⁾ (000s)	315	227	+88
Consolidated shipments ⁽⁶⁾ (000s)	235	145	+90
Net revenues	5,862	3,414	+2,448
AOI	1,285	659	+626
AOI margin	21.9%	19.3%	+260 bps

SOUTH AMERICA

€ million, except as otherwise stated	H2 2023	H2 2022	Change
Shipments (000s)	459	456	+3
Net revenues	8,495	8,387	+108
AOI	1,294	1,046	+248
AOI margin	15.2%	12.5%	+270 bps

CHINA AND INDIA & PACIFIC

€ million, except as otherwise stated	H2 2023	H2 2022	Change
Combined shipments ⁽⁶⁾ (000s)	64	105	(41)
Consolidated shipments ⁽⁶⁾ (000s)	44	65	(21)
Net revenues	1,542	2,353	(811)
AOI	208	372	(164)
AOI margin	13.5%	15.8%	(230) bps

MASERATI

€ million, except as otherwise stated	H2 2023	H2 2022	Change
Shipments (000s)	11.3	15.7	(4.4)
Net revenues	1,026	1,379	(353)
AOI	20	139	(119)
AOI margin	1.9%	10.1%	(820) bps

(*) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January 1, 2023. Comparatives for H2 2022 have been adjusted accordingly. Refer to page 13 and 14 for additional information



Reconciliations - Full Year

Net revenues from external customers to Net revenues and Net profit to Adjusted operating income

2023	(€ million)	NORTH AMERICA	ENLARGED EUROPE	MIDDLE EAST & AFRICA	SOUTH AMERICA	CHINA AND INDIA & ASIA PACIFIC	MASERATI	OTHER ^(*)	STELLANTIS
Net revenues from external customers		86,498	66,444	10,560	16,148	3,526	2,335	4,033	189,544
Net revenues from transactions with other segments		2	154	—	(90)	2	—	(68)	—
Net revenues		86,500	66,598	10,560	16,058	3,528	2,335	3,965	189,544
Net profit/(loss)									18,625
Tax expense/(benefit)									3,793
Net financial expenses/(income)									(42)
Operating income/(loss)^(A)									22,376
Adjustments:									
Restructuring and other costs, net of reversals ^(B)		650	475	—	14	1	1	20	1,161
Collective bargaining agreements costs ^(C)		428	—	—	—	—	—	—	428
Argentina currency devaluation ^(D)		—	—	—	302	—	—	—	302
Impairment expense and supplier obligations ^(E)		—	47	—	—	154	—	—	201
Reorganization of financial services ^(F)		—	—	—	—	—	—	76	76
Takata recall campaign		—	(44)	30	—	4	—	—	(10)
Patents litigation ^(G)		(20)	(40)	—	(1)	—	—	—	(61)
Gains on disposal of equity investments and other assets ^(H)		(65)	(40)	—	—	(57)	—	(39)	(201)
Other		40	99	1	(43)	(18)	—	(8)	71
Total adjustments		1,033	497	31	272	84	1	49	1,967
Adjusted operating income^{(A)(H)}		13,298	6,519	2,503	2,369	502	141	(989)	24,343

(*) Other activities, unallocated items and eliminations

(A) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January 1, 2023. Comparatives for 2022 have been adjusted accordingly. Refer to Note 1 for additional information

(B) Primarily related to workforce reductions and includes €243 million relating to the new collective bargaining agreements in North America

(C) Primarily related to past service costs arising from employee benefit plan amendments related to the new collective bargaining agreements in North America. Total cost of €671 million is comprised of €243 million in Restructuring and other costs, net of reversals and €428 million in Collective bargaining agreements costs

(D) Impact of the December 2023 devaluation of the Argentine Peso from the new government's economic policies, comprised of €(197) million in Net revenues, €(147) million in Cost of revenues, and €42 million in Selling, general and other costs

(E) Related to impairments, mainly impairment of research and development assets in China and India & Asia Pacific, and impairment of certain platform assets in Enlarged Europe

(F) Net costs associated with the reorganization of our financial services activities in Europe

(G) Reversal of provisions related to litigation by certain patent owners related to the use of certain technologies in prior periods

(H) Mainly related to gains on disposals of investments and of fixed assets



2022	(€ million)	NORTH AMERICA	ENLARGED EUROPE	MIDDLE EAST & AFRICA	SOUTH AMERICA	CHINA AND INDIA & ASIA PACIFIC	MASERATI	OTHER ^(*)	STELLANTIS
Net revenues from external customers		85,474	63,226	6,453	15,640	4,500	2,322	1,977	179,592
Net revenues from transactions with other segments		1	85	—	(20)	5	(2)	(69)	—
Net revenues		85,475	63,311	6,453	15,620	4,505	2,320	1,908	179,592
Net profit/(loss)									16,779
Tax expense/(benefit)									2,729
Net financial expenses/(income)									768
Operating income/(loss)^(A)									20,276
Adjustments:									
Restructuring costs and other costs, net of reversals ^(B)		56	1,020	—	36	—	2	30	1,144
Takata recall campaign ^(C)		382	545	22	2	—	—	—	951
CAFE penalty rate ^(D)		660	—	—	—	—	—	—	660
Change in estimate of non-contractual warranties ^(E)		—	294	14	3	3	—	—	314
Impairment of GAC-Stellantis JV ^(F)		—	—	—	—	297	—	—	297
Impairment expense and supplier obligations ^(G)		99	92	—	45	—	—	1	237
Patents litigation ^(H)		93	40	—	1	—	—	—	134
Write down of FCA Bank investment ^(I)		—	—	—	—	—	—	133	133
Other ^(J)		(24)	(232)	(1)	62	36	—	30	(129)
Total adjustments		1,266	1,759	35	149	336	2	194	3,741
Adjusted operating income^{(A)(I)}		13,987	6,218	1,188	2,048	641	201	(266)	24,017

(*) Other activities, unallocated items and eliminations

(A) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January 1, 2023. Comparatives for 2022 have been adjusted accordingly. Refer to Note 1 for additional information

(B) Primarily related to workforce reductions, mainly in Enlarged Europe, North America and South America

(C) Extension of Takata airbags recall campaign

(D) Increase in provision related to Model Year 2019 - 2021 CAFE penalty rate adjustment

(E) Further refinements in estimate for warranty costs incurred after the contractual warranty period

(F) Relates to the full impairment of our equity method investment and includes write off of balances relating to loan receivables, trade receivables and capitalized development expenditures

(G) Primarily impairment expense in Enlarged Europe, mainly related to Russia, as well as North America and South America

(H) Provision related to litigation by certain patent owners related to the use of certain technologies in prior periods

(I) Write down of FCA Bank investment associated with the reorganization of our financial services activities in Europe

(J) Mainly related to release of litigation provisions, changes in ownership of equity method investments, partially offset by net losses on disposals



Diluted EPS to Adjusted diluted EPS⁽⁷⁾

Results from continuing operations

(€ million, except as otherwise stated)	2023	2022
Net profit attributable to owners of the parent	18,596	16,799
Weighted average number of shares outstanding (000)	3,107,725	3,140,089
Number of shares deployable for share-based compensation (000)	24,733	23,870
Weighted average number of shares outstanding for diluted earnings per share (000)	3,132,458	3,163,959
Diluted earnings per share (A) (€/share)	5.94	5.31
Adjustments, per above	1,967	3,741
Tax impact on adjustments	(452)	(733)
Unusual items related to income taxes	—	(851)
Total adjustments, net of taxes	1,515	2,157
Impact of adjustments above, net of taxes, on Diluted earnings per share from continuing operations (B) (€/share)	0.48	0.68
Adjusted Diluted earnings per share⁽⁷⁾ (€/share) (A+B)	6.42	5.99

Cash flows from operating activities to Industrial free cash flows

(€ million)	2023	2022
Cash flows from operating activities	22,485	19,959
Less: Operating activities not attributable to industrial activities	(753)	211
Less: Capital Expenditures and capitalized research and development expenditures and change in amounts payable on property, plant and equipment and intangible assets for industrial activities	9,031	8,938
Add: Proceeds from disposal of assets and other changes in investing activities	2,152	500
Less: Net proceeds related to the reorganization of financial services in Europe ^(A)	1,532	—
Less: Contributions of equity to joint ventures and minor acquisitions of consolidated subsidiaries and equity method and other investments	2,767	769
Add: Net intercompany payments between continuing operations and discontinued operations	—	—
Add: Defined benefit pension contributions, net of tax	798	278
Industrial free cash flows⁽²⁾	12,858	10,819

(A) The net consideration of €1,634 million for the sale of 50 percent interest held in FCA Bank to Crédit Agricole Consumer Finance S.A. related to industrial activities is offset by payments of €102 million in relation to the transfer of leasing activities.



Debt to Industrial net financial position

(€ million)	December 31, 2023	June 30, 2023	December 31, 2022
Debt	(29,463)	(29,467)	(27,153)
Current financial receivables from jointly-controlled financial services companies	767	985	321
Derivative financial assets/(liabilities), net and collateral deposits	20	14	52
Financial securities	6,089	3,940	3,527
Cash and cash equivalents	43,669	48,978	46,433
Industrial Net Financial Position Classified as Held for sale	109	—	54
Net financial position	21,191	24,450	23,234
Less: Net financial position of financial services	(8,296)	(5,347)	(2,471)
Industrial net financial position⁽⁸⁾	29,487	29,797	25,705



Reconciliations - H2

Net revenues from external customers to Net revenues and Net profit to Adjusted operating income

H2 2023 (€ million)	NORTH AMERICA	ENLARGED EUROPE	MIDDLE EAST & AFRICA	SOUTH AMERICA	CHINA AND INDIA & ASIA PACIFIC	MASERATI	OTHER ^(*)	STELLANTIS
Net revenues from external customers	40,582	31,633	5,862	8,539	1,541	1,025	1,994	91,176
Net revenues from transactions with other segments	2	104	—	(44)	1	1	(64)	—
Net revenues	40,584	31,737	5,862	8,495	1,542	1,026	1,930	91,176
Net profit/(loss)								7,707
Tax expense/(benefit)								1,101
Net financial expenses/(income)								27
Operating income/(loss)^(A)								8,835
Adjustments:								
Restructuring and other costs, net of reversals ^(B)	336	223	—	—	1	1	6	567
Collective bargaining agreements costs ^(C)	428	—	—	—	—	—	—	428
Argentina currency devaluation ^(D)	—	—	—	302	—	—	—	302
Impairment expense and supplier obligations ^(E)	2	47	—	—	138	—	—	187
Reorganization of financial services ^(F)	—	—	—	—	—	—	(64)	(64)
Takata recall campaign	—	40	4	1	—	—	—	45
Patents litigation ^(G)	(20)	(40)	—	(1)	—	—	—	(61)
Gains on disposal of equity investments and other assets ^(H)	(65)	(40)	—	—	(57)	—	(39)	(201)
Other	120	70	1	(45)	(3)	—	36	179
Total adjustments	801	300	5	257	79	1	(61)	1,382
Adjusted operating income^{(A)(I)}	5,271	2,794	1,285	1,294	208	20	(655)	10,217

(*) Other activities, unallocated items and eliminations

(A) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January 1, 2023. Comparatives for H2 2022 have been adjusted accordingly. Refer to Note 1 for additional information

(B) Primarily related to workforce reductions and includes €243 million relating to the new collective bargaining agreements in North America

(C) Primarily related to past service costs arising from employee benefit plan amendments related to the new collective bargaining agreements in North America. Total cost of €671 million is comprised of €243 million in Restructuring and other costs, net of reversals and €428 million in Collective bargaining agreements costs

(D) Impact of the December 2023 devaluation of the Argentine Peso from the new government's economic policies, comprised of €(197) million in Net revenues, €(147) million in Cost of revenues, and €42 million in Selling, general and other costs

(E) Related to impairments, mainly impairment of research and development assets in China and India & Asia Pacific, and impairment of certain platform assets in Enlarged Europe

(F) Net costs associated with the reorganization of our financial services activities in Europe

(G) Reversal of provisions related to litigation by certain patent owners related to the use of certain technologies in prior periods

(H) Mainly related to gains on disposals of investments and of fixed assets



H2 2022	(€ million)	NORTH AMERICA	ENLARGED EUROPE	MIDDLE EAST & AFRICA	SOUTH AMERICA	CHINA AND INDIA & ASIA PACIFIC	MASERATI	OTHER ^(*)	STELLANTIS
Net revenues from external customers		43,032	31,951	3,414	8,407	2,350	1,379	1,060	91,593
Net revenues from transactions with other segments		—	41	—	(20)	3	—	(24)	—
Net revenues		43,032	31,992	3,414	8,387	2,353	1,379	1,036	91,593
Net profit/(loss)									8,819
Tax expense/(benefit)									744
Net financial expenses/(income)									337
Operating income/(loss)^(A)									9,900
Adjustments:									
Takata recall campaign ^(B)		382	7	—	—	—	—	—	389
Change in estimate of non-contractual warranties ^(C)		—	294	14	3	3	—	—	314
Restructuring and other costs, net of reversals ^(D)		(101)	401	—	3	—	2	1	306
Impairment expense and supplier obligations ^(E)		81	88	—	—	—	—	1	170
Write down of FCA Bank investment ^(F)		—	—	—	—	—	—	133	133
Other ^(G)		38	(22)	(1)	62	37	—	(36)	78
Total adjustments		400	768	13	68	40	2	99	1,390
Adjusted operating income^{(A)(1)}		6,304	2,988	659	1,046	372	139	(218)	11,290

(*) Other activities, unallocated items and eliminations

(A) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January 1, 2023. Comparatives for H2 2022 have been adjusted accordingly. Refer to Note 1 for additional information

(B) Change in estimate related to Takata airbags recall campaign, primarily related to North America

(C) Further refinements in estimate for warranty costs incurred after the contractual warranty period

(D) Primarily related to workforce reductions in Enlarged Europe and a reversal of expense recognized in H1 2022 related to North America

(E) Primarily impairment expense in Enlarged Europe, mainly related to Russia, as well as North America

(F) Write down of FCA Bank investment associated with the reorganization of our financial services activities in Europe

(G) Mainly related to cost for convergence initiatives and litigation, partially offset by gains on disposals



Diluted EPS to Adjusted diluted EPS⁽⁷⁾

Results from continuing operations

(€ million, except as otherwise stated)	H1 2023	H2 2023	H1 2022	H2 2022
Net profit attributable to owners of the parent	10,923	7,673	7,960	8,839
Weighted average number of shares outstanding (000)	3,137,744	3,078,195	3,136,036	3,144,076
Number of shares deployable for share-based compensation (000)	26,063	25,398	22,889	23,380
Equity warrants delivered to General Motors (000)	—	—	69,126	—
Weighted average number of shares outstanding for diluted earnings per share (000)	3,163,807	3,103,593	3,228,051	3,167,456
Diluted earnings per share (A) (€/share)	3.45	2.47	2.47	2.79
Adjustments, per above	585	1,382	2,351	1,390
Tax impact on adjustments	(66)	(386)	(450)	(283)
Unusual items related to income taxes	—	—	—	(851)
Total adjustments, net of taxes	519	996	1,901	256
Impact of adjustments above, net of taxes, on Diluted earnings per share from continuing operations (B) (€/share)	0.16	0.32	0.59	0.08
Adjusted Diluted earnings per share⁽⁷⁾ (€/share) (A+B)	3.61	2.79	3.06	2.87



Cash flows from operating activities to Industrial free cash flows

(€ million)	H2 2023	H2 2022
Cash flows from operating activities	9,092	10,116
Less: Operating activities not attributable to industrial activities	(542)	82
Less: Capital Expenditures and capitalized research and development expenditures and change in amounts payable on property, plant and equipment and intangible assets for industrial activities	4,835	4,550
Add: Proceeds from disposal of assets and other changes in investing activities	426	249
Less: Net proceeds related to the reorganization of financial services in Europe ^(A)	68	—
Less: Contributions of equity to joint ventures and minor acquisitions of consolidated subsidiaries and equity method and other investments	1,709	476
Add: Defined benefit pension contributions, net of tax	755	243
Industrial free cash flows⁽²⁾	4,203	5,500

(A) Additional consideration of €68 million received as earn-out for the sale of 50 percent interest held in FCA Bank to Crédit Agricole Consumer Finance S.A. related to industrial activities



NOTES

(1) Adjusted operating income/(loss) excludes from Net profit/(loss) adjustments comprising restructuring and other termination costs, impairments, asset write-offs, disposals of investments and unusual operating income/(expense) that are considered rare or discrete events and are infrequent in nature, as inclusion of such items is not considered to be indicative of the Company's ongoing operating performance, and also excludes Net financial expenses/(income) and Tax expense/(benefit). Effective from January 1, 2023, our Adjusted operating income/(loss) includes Share of the profit/(loss) of equity method investees. The comparatives for the respective periods for 2022 have been adjusted accordingly.

(€ million)	FY 2022 As reported	Share of profit/ (loss) of equity method investees	Adjustment: impairment of GAC-Stellantis JV	Adjustment: write down of FCA Bank investment	FY 2022 As adjusted
Operating income	20,012	264	—	—	20,276
Adjusted operating income	23,323	264	297	133	24,017
Adjusted operating income margin	13.0%	—	—	—	13.4%

(€ million)	H2 2022 As reported	Share of profit/ (loss) of equity method investees	Adjustment: impairment of GAC-Stellantis JV	Adjustment: write down of FCA Bank investment	H2 2022 As adjusted
Operating income	9,692	208	—	—	9,900
Adjusted operating income	10,949	208	—	133	11,290
Adjusted operating income margin	12.0%	—	—	—	12.3%

FY 2022 (€ million)	NORTH AMERICA	ENLARGED EUROPE	MIDDLE EAST & AFRICA	SOUTH AMERICA	CHINA AND INDIA & ASIA PACIFIC	MASERATI	OTHER	STELLANTIS
Adjusted operating income, as reported	13,989	6,293	1,078	2,048	654	201	(940)	23,323
Share of profit/(loss) of equity method investees	(2)	(75)	110	—	(310)	—	541	264
Adjustment: impairment of GAC-Stellantis JV	—	—	—	—	297	—	—	297
Adjustment: write down of FCA Bank investment	—	—	—	—	—	—	133	133
Adjusted operating income, as adjusted	13,987	6,218	1,188	2,048	641	201	(266)	24,017

H2 2022 (€ million)	NORTH AMERICA	ENLARGED EUROPE	MIDDLE EAST & AFRICA	SOUTH AMERICA	CHINA AND INDIA & ASIA PACIFIC	MASERATI	OTHER	STELLANTIS
Adjusted operating income, as reported	6,306	3,026	606	1,046	365	139	(539)	10,949
Share of profit/(loss) of equity method investees	(2)	(38)	53	—	7	—	188	208
Adjustment: impairment of GAC-Stellantis JV	—	—	—	—	—	—	—	—
Adjustment: write down of FCA Bank investment	—	—	—	—	—	—	133	133
Adjusted operating income, as adjusted	6,304	2,988	659	1,046	372	139	(218)	11,290



This change was implemented as management believes these results are becoming increasingly relevant due to the number of partnerships Stellantis has recently engaged in, and will continue to engage in in the future, around electrification and other areas critical to the future of mobility.

Unusual operating income/(expense) are impacts from strategic decisions, as well as events considered rare or discrete and infrequent in nature, as inclusion of such items is not considered to be indicative of the Company's ongoing operating performance. Unusual operating income/(expense) includes, but may not be limited to: impacts from strategic decisions to rationalize Stellantis' core operations; facility-related costs stemming from Stellantis' plans to match production capacity and cost structure to market demand, and convergence and integration costs directly related to significant acquisitions or mergers.

(2) Industrial free cash flows is our key cash flow metric and is calculated as Cash flows from operating activities less: (i) cash flows from operating activities from discontinued operations; (ii) cash flows from operating activities related to financial services, net of eliminations; (iii) investments in property, plant and equipment and intangible assets for industrial activities; (iv) contributions of equity to joint ventures and minor acquisitions of consolidated subsidiaries and equity method and other investments; and adjusted for: (i) net intercompany payments between continuing operations and discontinued operations; (ii) proceeds from disposal of assets and (iii) contributions to defined benefit pension plans, net of tax. The timing of Industrial free cash flows may be affected by the timing of monetization of receivables, factoring and the payment of accounts payables, as well as changes in other components of working capital, which can vary from period to period due to, among other things, cash management initiatives and other factors, some of which may be outside of the Company's control.

(3) Per S&P Global 2023 vehicle registrations (most current data available); PC + light duty trucks.

(4) With single-digit percentage compensation of the remaining emissions.

(5) Refers to the aggregation of the South America, Middle East & Africa and China and India & Asia Pacific segments for presentation purposes only.

(6) Combined shipments include shipments by Company's consolidated subsidiaries and unconsolidated joint ventures, whereas Consolidated shipments only include shipments by Company's consolidated subsidiaries. Figures by segments may not add up due to rounding.

(7) Adjusted diluted EPS is calculated by adjusting Diluted earnings per share from operations for the post-tax impact per share of the same items excluded from Adjusted operating income as well as tax income/(expenses) considered rare or discrete events that are infrequent in nature. We believe this non-GAAP measure is useful because it also excludes items that we do not believe are indicative of the Company's ongoing operating performance and provides investors with a more meaningful comparison of the Company's ongoing quality of earnings. Adjusted diluted EPS should not be considered as a substitute for Basic earnings per share, Diluted earnings per share from operations or other methods of analyzing our quality of earnings as reported under IFRS.

(8) Industrial net financial position is calculated as Debt plus derivative financial liabilities related to industrial activities less (i) cash and cash equivalents, (ii) financial securities that are considered liquid, (iii) current financial receivables from the Company or its jointly controlled financial services entities and (iv) derivative financial assets and collateral deposits. Therefore, debt, cash and cash equivalents and other financial assets/liabilities pertaining to Stellantis' financial services entities are excluded from the computation of the Industrial net financial position. Industrial net financial position includes the Industrial net financial position classified as held for sale.

Rankings, market share and other industry information are derived from third-party industry sources (e.g. Agence Nationale des Titres Sécurisés (ANTS), Associação Nacional dos Fabricantes de Veículos Automotores (ANFAVEA), Ministry of Infrastructure and Sustainable Mobility (MIMS), S&P Global, Ward's Automotive) and internal information unless otherwise stated.

For purposes of this document, and unless otherwise stated industry and market share information are for passenger cars (PC) plus light commercial vehicles (LCV), except as noted below:

- Middle East & Africa exclude Iran, Sudan and Syria;
- South America excludes Cuba;
- India & Asia Pacific reflects aggregate for major markets where Stellantis competes (Japan (PC), India (PC), South Korea (PC + Pickups), Australia, New Zealand and South East Asia);
- China represents PC only; and
- Maserati reflects aggregate for 17 major markets where Maserati competes and is derived from S&P Global data, Maserati competitive segment and internal information.

Prior period figures have been updated to reflect current information provided by third-party industry sources.

Circular Economy activities are included within the financial results of each respect segment.

Commercial Vehicles include vans, light and heavy-duty trucks and passenger vehicles registered or converted for commercial use.

EU30 = EU 27 (excluding Malta), Iceland, Norway, Switzerland and UK.

Low emission vehicles (LEV) = battery electric (BEV), plug-in hybrid (PHEV) and fuel cell electric (FCEV) vehicles.

All Stellantis reported BEV and LEV sales include Citroën Ami and Opel Rocks-e; in countries where these vehicles are classified as quadricycles, they are excluded from Stellantis reported combined sales, industry sales and market share figures.



SAFE HARBOR STATEMENT

This document, in particular references to “FY 2024 Guidance”, contains forward looking statements. In particular, statements regarding future financial performance and the Company’s expectations as to the achievement of certain targeted metrics, including revenues, industrial free cash flows, vehicle shipments, capital investments, research and development costs and other expenses at any future date or for any future period are forward-looking statements. These statements may include terms such as “may”, “will”, “expect”, “could”, “should”, “intend”, “estimate”, “anticipate”, “believe”, “remain”, “on track”, “design”, “target”, “objective”, “goal”, “forecast”, “projection”, “outlook”, “prospects”, “plan”, or similar terms. Forward-looking statements are not guarantees of future performance. Rather, they are based on the Company’s current state of knowledge, future expectations and projections about future events and are by their nature, subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the Company’s ability to launch new products successfully and to maintain vehicle shipment volumes; changes in the global financial markets, general economic environment and changes in demand for automotive products, which is subject to cyclicality; the Company’s ability to successfully manage the industry-wide transition from internal combustion engines to full electrification; the Company’s ability to offer innovative, attractive products and to develop, manufacture and sell vehicles with advanced features including enhanced electrification, connectivity and autonomous-driving characteristics; the Company’s ability to produce or procure electric batteries with competitive performance, cost and at required volumes; the Company’s ability to successfully launch new businesses and integrate acquisitions; a significant malfunction, disruption or security breach compromising information technology systems or the electronic control systems contained in the Company’s vehicles; exchange rate fluctuations, interest rate changes, credit risk and other market risks; increases in costs, disruptions of supply or shortages of raw materials, parts, components and systems used in the Company’s vehicles; changes in local economic and political conditions; changes in trade policy, the imposition of global and regional tariffs or tariffs targeted to the automotive industry, the enactment of tax reforms or other changes in tax laws and regulations; the level of governmental economic incentives available to support the adoption of battery electric vehicles; the impact of increasingly stringent regulations regarding fuel efficiency requirements and reduced greenhouse gas and tailpipe emissions; various types of claims, lawsuits, governmental investigations and other contingencies, including product liability and warranty claims and environmental claims, investigations and lawsuits; material operating expenditures in relation to compliance with environmental, health and safety regulations; the level of competition in the automotive industry, which may increase due to consolidation and new entrants; the Company’s ability to attract and retain experienced management and employees; exposure to shortfalls in the funding of the Company’s defined benefit pension plans; the Company’s ability to provide or arrange for access to adequate financing for dealers and retail customers and associated risks related to the operations of financial services companies; the Company’s ability to access funding to execute its business plan; the Company’s ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability; risks associated with the Company’s relationships with employees, dealers and suppliers; the Company’s ability to maintain effective internal controls over financial reporting; developments in labor and industrial relations and developments in applicable labor laws; earthquakes or other disasters; and other risks and uncertainties.

Any forward-looking statements contained in this document speak only as of the date of this document and the Company disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning the Company and its businesses, including factors that could materially affect the Company’s financial results, is included in the Company’s reports and filings with the U.S. Securities and Exchange Commission and AFM.